FINANCIAL REPORT

DECEMBER 31, 2017

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& Advisors

INDEPENDENT AUDITORS' REPORT

To the Board of Directors Medic One Foundation Seattle, Washington

We have audited the accompanying financial statements of the Medic One Foundation ("the Foundation"), which comprise the statements of financial position as of December 31, 2017 and 2016, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of December 31, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States.

June 12, 2018

Peterson Sulli LLP.

STATEMENTS OF FINANCIAL POSITION

December 31, 2017 and 2016

ASSETS	 2017	2016
Current Assets Cash and cash equivalents Investments Contributions and bequests receivable Prepaid expenses and other assets	\$ 441,490 2,770,121 156,786 14,389	\$ 756,775 1,060,877 45,343 3,963
Total current assets	3,382,786	1,866,958
Endowment Investments Gift Annuity Investments Furniture and Computer Equipment, net of accumulated depreciation of	1,077,293 21,249	1,085,644 20,638
\$32,790 and \$30,544 in 2017 and 2016, respectively Beneficial Interest in Assets Held by the Seattle Foundation	2,501 67,936	4,095 60,575
Total assets	\$ 4,551,765	\$ 3,037,910
Current Liabilities Accounts payable Grants payable Accrued wages and benefits Current portion of gift annuity contract liability Deferred grant revenue	\$ 16,981 47,244 44,600 1,190 83,737	\$ 20,899 14,645 54,700 1,190 101,945
Total current liabilities	193,752	193,379
Gift Annuity Contract Liability, less current portion	 4,481	5,671
Total liabilities	198,233	199,050
Net Assets Unrestricted Temporarily restricted Permanently restricted Total net assets	2,297,673 992,274 1,063,585 4,353,532	786,938 991,864 1,060,058 2,838,860
Total liabilities and net assets	\$ 4,551,765	\$ 3,037,910

STATEMENTS OF ACTIVITIES

For the Years Ended December 31, 2017 and 2016

2017 2016 **Temporarily** Permanently **Temporarily** Permanently Restricted Restricted Restricted Unrestricted Restricted Total Unrestricted Total Support and Revenue Contributions 951,747 \$ 41,581 \$ 993,328 845,992 \$ 33,399 \$ 1,200 880,591 **Bequests** 2,056,286 2,056,286 413,091 413,091 Special events revenue 571,005 571,005 455,305 455,305 Special events - direct benefit to donors (99,212)(99,212)(67,262)(67,262)Grants 18,208 18,208 35,255 35,255 In-kind contributions 29,167 29,167 40,000 40,000 Investment earnings, net 3,527 26,989 4,380 77,958 116,400 13,488 133,415 46,589 Net assets released from restrictions 54,659 410,208 (54,659)(410,208)3,698,260 410 3,527 3,702,197 2,179,178 5,580 1,834,938 Total support and revenue (349,820)Expenses Program expenses Community outreach 218,210 218,210 240,354 240,354 Paramedic training and continuing education 843,011 843,011 683,308 683,308 PulsePoint 63,046 63,046 57,520 57.520 EMS equipment 37,496 37,496 7,481 7,481 Resuscitation Academy 18,676 18,676 3,768 3,768 EMS research 177,489 177,489 992,431 992,431 Total program expenses 1,357,928 1,357,928 Management and general 363,339 363,339 313,269 313,269 **Fundraising** 466,258 409,782 466,258 409,782 2,187,525 2,187,525 **Total expenses** 1,715,482 1,715,482 Change in net assets 1,510,735 410 3,527 1,514,672 463.696 (349.820)5.580 119,456 Net Assets, beginning of year 786,938 991,864 1,060,058 2,838,860 323,242 1,341,684 1,054,478 2,719,404 Net Assets, end of year 1,063,585 786,938 2,297,673 992,274 4,353,532 991,864 1,060,058 2,838,860

See Notes to Financial Statements

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2017

			aramedic									T					
	Con	nmunity	aining and ontinuing				EMS	Posi	uscitation		EMS	Total Program	IVI	anagement and			
		itreach	ducation	Pu	<u>IsePoint</u>	Equ	uipment_		ademy	R	tesearch	Services		General	Fur	ndraising	Total
Grants and allocations	\$	2,810	\$ 837,030	\$	13,000	\$	37,466	\$	14,337	\$	177,489	\$ 1,082,132	\$	_	\$	_	\$ 1,082,132
Salaries and wages		146,651	,		,		•		,		,	146,651		111,126		179,735	437,512
Benefits and payroll taxes		55,424										55,424		51,744		73,459	180,627
Professional expenses		7,300	1,000		33,059							41,359		23,952		86,995	152,306
Marketing		4,444	40		16,411							20,895		12,321		33,158	66,374
Event facility costs																61,665	61,665
Occupancy														54,539			54,539
Printing and publications			85		515							600		9,200		40,209	50,009
Event catering			279						3,436			3,715		771		45,372	49,858
Purchased services														27,018		10,446	37,464
Equipment rental and																	
maintenance														23,160		11,021	34,181
Postage		214	343									557		6,927		18,235	25,719
Supplies		162	209						903			1,274		13,220		1,984	16,478
Accounting fees														14,500			14,500
Travel		55	1,569		61							1,685		4,464		664	6,813
Conferences and meetings							30					30		4,165		1,550	5,745
Telephone														3,736			3,736
Depreciation														2,246			2,246
Bad debt expense (recovery)														(5,205)			(5,205)
Miscellaneous		1,150	2,456									3,606		5,455		977	10,038
		218,210	843,011		63,046		37,496		18,676		177,489	1,357,928		363,339		565,470	2,286,737
Less: special events - direct benefit to donors																(99,212)	(99,212)
Total expenses less special events - direct		0.10.0.15	0.40.04.5				a= .a-		10.075					20222			
benefit to donors	\$	218,210	\$ 843,011	\$	63,046	\$	37,496	\$	18,676	\$	177,489	\$ 1,357,928	\$	363,339	\$	466,258	\$ 2,187,525

See Notes to Financial Statements

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2016

		ommunity Outreach	Tra Co	aramedic aining and ontinuing ducation	Pu	ılsePoint		EMS uipment		scitation ademy		Total Program Services		agement and eneral	Fun	ndraising		Total
Grants and allocations	\$	11,801	\$	656,658	\$	25,208	\$	7,481	\$	3,768	\$	704,916	\$	-	\$	-	\$	704,916
Salaries and wages		157,844										157,844		104,021		179,057		440,922
Benefits and payroll taxes		60,658										60,658		43,791		73,063		177,512
Professional expenses		4,572				24,583						29,155		19,824		47,467		96,446
Marketing		1,287				2,247						3,534		5,589		8,456		17,579
Event facility costs																46,002		46,002
Occupancy														40,000				40,000
Printing and publications		297				4,407						4,704		2,545		49,899		57,148
Event catering																39,879		39,879
Purchased services		25				304						329		21,324		9,567		31,220
Equipment rental and																		
maintenance		478										478		21,489		1,589		23,556
Postage		102										102		8,866		14,614		23,582
Supplies		922		22,810		153						23,885		4,742		1,996		30,623
Accounting fees														14,300				14,300
Travel		562		2,129		442						3,133		2,066		1,127		6,326
Conferences and meetings		796										796		5,767		3,266		9,829
Telephone														21				21
Depreciation														2,509				2,509
Bad debt expense														14,436				14,436
Miscellaneous		1,010		1,711		176						2,897		1,979		1,062		5,938
		240,354		683,308		57,520		7,481		3,768		992,431		313,269		477,044		1,782,744
Less: special events - direct benefit to donors																(67,262)		(67,262)
Total expenses less special events - direct benefit to donors	¢	240,354	¢	683,308	¢	57,520	\$	7,481	¢	3,768	¢	992,431	\$	313,269	¢	409,782	\$	1,715,482
penent to donors	Þ	240,334	Þ	003,300	Þ	31,320	<u> </u>	7, 4 01	\$	3,700	<u> </u>	332,43 l	Þ	313,209	Þ	403,762	Þ	1,713,462

See Notes to Financial Statements

STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2017 and 2016

	 2017	2016
Cash Flows from Operating Activities		
Change in net assets	\$ 1,514,672	\$ 119,456
Adjustments to reconcile change in net assets to		
net cash flows from operating activities Contribution to endowment		(1,200)
Change in value of beneficial interest in assets held		(1,200)
at the Seattle Foundation	(7,361)	(2,084)
Realized and unrealized gain on investments	(62,481)	(1,895)
Depreciation	2,246	2,509
Changes in operating assets and liabilities	_,_ :-	_,= = = = = = = = = = = = = = = = = = =
Contributions and bequests receivable	(111,443)	(4,936)
Prepaid expenses and other assets	(10,426)	(3,963)
Accounts payable	(3,918)	5,584
Grants payable	32,599	(102,612)
Deferred grant revenue	(18,208)	101,945
Gift annuity contract liability	(1,190)	(1,190)
Accrued wages and benefits	 (10,100)	 (3,400)
Net cash flows from operating activities	1,324,390	108,214
Cash Flows from Investing Activities		
Purchases of investments	(1,811,023)	(83,287)
Sales of investments	172,000	400,000
Purchases of furniture and computer equipment	 (652)	 (1,161)
Net cash flows from investing activities	(1,639,675)	315,552
Cash Flows from Financing Activity		
Contribution to endowment	 	1,200
Change in cash and cash equivalents	(315,285)	424,966
Cash and Cash Equivalents, beginning of year	756,775	331,809
Cash and Cash Equivalents, end of year	\$ 441,490	\$ 756,775

NOTES TO FINANCIAL STATEMENTS

Note 1. Organization and Significant Accounting Policies

Organization

The Medic One Foundation ("the Foundation") is located in Bellevue and is an independent, not-for-profit corporation. The mission of the Foundation is to save lives by improving pre-hospital emergency care, and we have been doing it successfully for more than 40 years. Contributions to the Foundation provide the necessary resources to train paramedics to the highest level possible, research new methods of treatment that may save more lives, and purchase emergency medical equipment for use by first responders.

Charitable contributions to the Foundation are the sole source of support for the world-renown Michael K. Copass Paramedic Training Program. Through private support, we can ensure that our region's paramedics, who are among the best in the world, receive an exceptional education that far exceeds national standards.

Beyond training today's life-saving paramedics, the Foundation funds the research and development of tomorrow's lifesaving ideas to improve care and prevent sudden cardiac arrest. These ideas become Medic One lifesaving treatments, from our early advances in response time to our role in bringing CPR training to our region's residents.

Each year, the Foundation identifies communities and fire departments where assistance is needed to purchase critical patient care and training equipment that will improve the quality of care and help save more lives.

The Foundation's critical support of world-class paramedic training program, together with innovative research in new methods of patient care, is one of the primary reasons why Medic One paramedics achieve a survival rate for witnessed, shockable sudden cardiac arrest that is second to none.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Actual results could differ from the estimated amounts.

Fair Value Measurements

Fair value is a market-based measurement determined based on assumptions that market participants would use in pricing an asset or liability. There are three levels that prioritize the inputs used in measuring fair value as follows:

- Level 1: Observable market inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Observable market inputs, other than quoted prices in active markets, that are observable either directly or indirectly; and
- Level 3: Unobservable inputs where there is little or no market data, which require the reporting entity to develop its own assumptions.

The Foundation reports its investments and its beneficial interest in assets held by the Seattle Foundation at fair value.

Financial Statement Presentation/Contributions

The Foundation reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Support and revenue is recorded as unrestricted, temporarily restricted, or permanently restricted depending on the existence and/or nature of any donor restrictions.

Temporarily Restricted Net Assets

Temporarily restricted net assets consist of unexpended contributions restricted for particular programs or time periods. If the Foundation receives a temporarily restricted contribution and it meets the restrictions in the same year the contribution is received, then it records the contribution as unrestricted revenue. Temporarily restricted net assets are transferred to unrestricted net assets as expenditures are incurred for the restricted programs or as the time restrictions are met. Temporarily restricted net assets consist of the following at December 31:

	 2017	2016
Program restrictions		
Paramedic training		
General	\$ 2,240	\$ 13,795
Michael K. Copass, MD Fund for Paramedic Training	172,677	167,032
Natcher & Clementine Casey Paramedic Scholarship Fund	2,642	9,314
Mary N. Stowe Fund for Paramedic Training	5,891	8,661
Emergency Equipment Fund		
General	1,390	
Natcher & Clementine Casey Equipment Fund	4,954	9,351
W. Hunter Simpson Fund	615,026	587,416
Redmond Fire ALS Fund	107,014	113,242
Leonard A. Cobb, MD Fund	40,318	37,193
Chief Jack N. Richards Memorial Fund	28,680	28,180
Resuscitation Academy	11,442	15,781
EMS Research		1,899
	\$ 992,274	\$ 991,864

The Michael K. Copass, MD Fund is restricted to establish an endowment fund at the University of Washington to benefit the Paramedic Training Program at Harborview Medical Center. The W. Hunter Simpson Fund is restricted to benefit research and development in pre-hospital emergency care. The Leonard A. Cobb, MD Fund is restricted to benefit medical oversight and research. The Chief Jack N. Richards Memorial Fund is restricted to give awards to outstanding paramedics.

Unappropriated earnings from the Natcher & Clementine Casey Paramedic Scholarship Endowment Fund, the Natcher & Clementine Casey Equipment Endowment Fund, and the Mary N. Stowe Endowment Fund for Paramedic Training are temporarily restricted under UPMIFA (see Note 2) until appropriated. These unappropriated earnings are purpose-restricted for the purposes listed in the schedule above and totaled \$15,763 and \$27,326 at December 31, 2017 and 2016, respectively.

Permanently Restricted Net Assets

Permanently restricted net assets consist of contributions, the principal of which is restricted in perpetuity and the income from which is utilized for the purposes specified by the donors. Permanently restricted net assets consist of the following amounts and related restrictions on income at December 31:

	 2017	2016		
Natcher & Clementine Casey Paramedic Scholarship Endowment Fund	\$ 299,333	\$	299,333	
Natcher & Clementine Casey Equipment Endowment Fund	299,333		299,333	
Mary N. Stowe Endowment Fund for Paramedic Training	295,861		292,334	
Medic One Foundation Endowment	169,058		169,058	
	\$ 1,063,585	\$	1,060,058	

Cash and Cash Equivalents

Cash includes cash in bank accounts and money market funds (other than money market funds classified with investments). Occasionally, cash and cash equivalents may exceed federally insured limits.

Investments

Investments are reported at their fair value using quoted prices in an active market (Level 1 inputs such as quoted prices on national exchanges) in the statements of financial position and consist of the following at December 31:

	2017			2016
Money market funds	\$	2,039,728	\$	612,497
Corporate bonds		855,439		857,194
Equity securities - domestic common stocks		529,343		456,472
Mutual funds - short-term bond		113,887		98,644
Balanced funds		16,855		
Mutual funds - equities				
Small growth funds		23,997		
Large growth funds		75,705		29,931
Small blend funds		42,537		
Large blend funds		54,706		45,823
Foreign large blend funds		26,177		
Medium blend funds				3,138
Diversified emerging markets		26,782		
Preferred stock		42,258		42,822
	\$	3,847,414	\$	2,146,521

Investments are reported in the statements of financial position as:

	 2017	 2016
Investments - current Endowment investments	\$ 2,770,121 1,077,293	\$ 1,060,877 1,085,644
	\$ 3,847,414	\$ 2,146,521

Investment income consists of the following for the years ended December 31:

	 2017	 2016
Interest and dividends	\$ 63,573	\$ 73,979
Realized and unrealized gains Change in value of beneficial interest in assets	62,481	1,895
held at the Seattle Foundation	 7,361	 2,084
	\$ 133,415	\$ 77,958

Contributions and Bequests Receivable

Contributions and bequests receivable are primarily from individuals, businesses, and estates located in the greater Seattle area. Contributions and bequests receivable within a year are recorded at the net realizable value. Management periodically reviews receivables and establishes an allowance for accounts that may not be collectible. Any amounts written off are charged against the allowance. Management has determined that no allowance was necessary at December 31, 2017 or 2016.

One contribution receivable represented 64% of total contributions and bequests receivable at December 31, 2017. There were no concentrations of contributions and bequests receivable at December 31, 2016.

Charitable Gift Annuity

In 2010, the Foundation entered into a charitable gift annuity agreement with a donor. Under the terms of this agreement, the donor contributed assets to the Foundation in exchange for a promise by the Foundation to pay a fixed amount to the donor for the donor's lifetime.

The assets held for the charitable gift annuity are reported in gift annuity investments on the statements of financial position and are stated at fair value. Gift annuity investments were composed of \$146 of cash equivalents and \$21,103 of short-term bond funds as of December 31, 2017. Gift annuity investments were composed of \$228 of cash equivalents and \$20,410 of short-term bond funds as of December 31, 2016. The liability for the expected annuity payments is reported at the estimated present value of future cash outflows based on appropriate discount rates and mortality tables, and is reported as a gift annuity contract liability on the statements of financial position.

Furniture and Computer Equipment

Furniture and computer equipment are recorded at cost if purchased, or at fair value at the date of receipt if donated. The Foundation capitalizes all fixed assets with a cost in excess of \$500 and a useful life longer than one year. Depreciation is computed using the straight-line method over the estimated lives of the assets.

Grants Payable

Grant awards, although not legally binding, are reported as an expense and liability when the unconditional award is made. Grants payable represents payments to be made on education, research, and equipment grant awards.

Contribution and Bequest Revenue

Contribution revenues are recognized when the pledge is made and all conditions have been met. Bequests are recognized when the Foundation is notified by the executor as to the amount to be received and the estate has cleared probate.

Three bequests represented 49% of total support and revenue for 2017. One bequest represented 13% of total support and revenue for 2016.

Special Event Revenue Recognition

Special event revenues are recognized at the time the event occurs. Special event payments received prior to the occurrence of the meeting or event are recognized as deferred revenue.

Grant Revenue

Revenue from conditional grants is recorded when the service is provided or the related qualified expenditure is incurred (when the conditions have been met). Conditional grants received in advance are recognized as deferred revenue until the conditions are met.

In-Kind Contributions

In-kind contributions recognized in these financial statements include office space received without charge for rent from Harborview Medical Center in Seattle. The estimated value of the space for the year ended December 31, 2017, is \$29,167. The estimated value of the space for the year ended December 31, 2016, is \$40,000. The reason for the decrease in value is because the Foundation moved to a new office in Bellevue, Washington in August 2017 (see Note 5).

In addition, a number of volunteers have donated time to the Foundation's programs and fundraising activities. The services of those volunteers are not recorded in the accompanying financial statements, as they do not meet the criteria for recognition.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Income Taxes

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Reclassifications

Certain previous year balances have been reclassified to conform to the current year presentation.

Subsequent Events

The Foundation has evaluated subsequent events through the date these financial statements were available to be issued, which was June 12, 2018.

Note 2. Endowment

The Foundation's endowment consists of four individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments ("quasi-endowments"). As required by accounting principles generally accepted in the United States, net assets associated with endowment funds, including quasi-endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Board of Directors of the Foundation has interpreted the Washington Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, plus (b) the original value of subsequent gifts to the permanent endowment. In addition, under the terms of the endowment agreement, 20% of the total earnings (if any) from the Mary N. Stowe Endowment Fund for Paramedic Training are classified as permanently restricted net assets. The remaining portion of the donor-restricted endowment earnings are classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Board of Directors considers the following factors in making a determination to appropriate or accumulate donor-restricted funds:

- The duration and preservation of the endowment fund
- The purposes of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation or deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

Endowment net assets consisted of the following at:

	December 31, 2017											
			Ten	nporarily	Permanently							
	Unres	tricted	Re	stricted	Restricted	Total						
Donor-restricted endowment funds Board-designated quasi-endowment funds	\$	- 220	\$	15,763	\$ 1,061,310	\$ 1,077,073 220						
Total funds	\$	220	\$	15,763	\$ 1,061,310	\$ 1,077,293						
	 December		r 31, 2016									
			Ten	nporarily	Permanently							
	Unres	tricted	Re	stricted	Restricted	Total						
Donor-restricted endowment funds Board-designated quasi-endowment funds	\$	- 535	\$	27,326	\$ 1,057,783	\$ 1,085,109 535						
Total funds	\$	535	\$	27,326	\$ 1,057,783	\$ 1,085,644						

Changes in endowment net assets are as follows for the years ended December 31, 2017 and 2016:

	Unrestricted		Temporarily Restricted		Permanently Restricted	Total
Endowment net assets, December 31, 2015	\$	50,209	\$	337	\$ 1,054,478	\$ 1,105,024
Contributions Interest and dividends Realized and unrealized gains		1,404 122		24,842 2,147	1,200 1,938 167	1,200 28,184 2,436
Withdrawals		(51,200)		2,147		(51,200)
Endowment net assets, December 31, 2016		535		27,326	1,057,783	1,085,644
Interest and dividends Realized and unrealized gains Amounts appropriated and distributed		(2,192) 1,877		25,110 35,327 (72,000)	3,527	26,445 37,204 (72,000)
Endowment net assets, December 31, 2017	\$	220	\$	15,763	\$ 1,061,310	\$ 1,077,293

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period(s) as well as quasi-endowment funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce returns comparable to the Standard & Poor's 500 and U.S. Treasury Intermediate-Lehman Brothers Index while assuming a prudent level of investment risk.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy of appropriating approximately 4% (depending on the needs of the Foundation, this appropriation may be higher or lower) of the endowment net assets, based on a three-year rolling average. In establishing this policy, the Foundation considered the long-term expected return on its endowment as the objective is to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. In accordance with accounting principles generally accepted in the United States, deficiencies of this nature are reported in unrestricted net assets. There were no such deficiencies as of December 31, 2017 or 2016.

Note 3. Related Party Transactions

The Board of Directors of the Foundation includes representation from the University of Washington School of Medicine, Harborview Medical Center, King County EMS, and the Seattle Fire Department. Contributions are made to these related parties in the form of grants or contracts for paramedic training, continuing medical education, research grants, and other specific projects in support of the goals and activities of the Foundation. The Board of Directors of the Foundation authorizes the grants. The total amount granted to these organizations during the years ended December 31, 2017 and 2016, was \$1,014,519 and \$685,000, respectively. The total amount payable to these organizations as of December 31, 2017 and 2016, was \$22,057 and \$9,125, respectively.

Note 4. Beneficial Interest in Assets Held by the Seattle Foundation

The Foundation is the beneficiary of a fund ("the Fund") deposited with the Seattle Foundation. The Fund was established by the Foundation and is therefore unrestricted. The Seattle Foundation was given variance power that allows it to modify the distributions of the Fund (either in amount or beneficiary) if the Seattle Foundation's Board of Trustees determines that the distribution is unnecessary, incapable of fulfillment, or inconsistent with the charitable purpose of the Seattle Foundation. However, the Foundation expects to annually receive the income generated by the Fund each year estimated at 4.5% of the market value of the Fund. The Fund is stated at fair value (using Level 3 inputs) of the underlying assets (cash and marketable securities) held by the Foundation. At December 31, 2017 and 2016, the value recognized by the Foundation was \$67,936 and \$60,575, respectively.

In addition, unrelated donors may contribute to the Fund. The portion of the Fund from unrelated donors is not recognized by the Foundation. At December 31, 2017 and 2016, the value of this portion of the Fund (the portion not recognized) was \$62,710 and \$55,916, respectively.

Changes in the beneficial interest in assets held by the Seattle Foundation valued using Level 3 inputs for the years ended December 31 2017 and 2016, are as follows:

Balance at December 31, 2015	\$ 58,491
Investment earnings Distributions	 6,094 (4,010)
Balance at December 31, 2016	60,575
Investment earnings Distributions	 11,385 (4,024)
Balance at December 31, 2017	\$ 67,936

Note 5. Leases

In 2017, the Foundation entered into a lease agreement for office space in Bellevue. The lease agreement expires on September 30, 2022. Rental expense under this lease was \$25,372 in 2017.

Future minimum payments under the lease are as follows for the years ending December 31:

2018		\$ 51,311
2019		53,149
2020		54,987
2021		56,825
2022	_	43,728
	_	\$ 260,000